



April 30, 2010

Nancy J. Merritt, Dean
Indiana State University
College of Business
Ninth and Sycamore Streets, Suite 1109
Terre Haute, IN 47809-5402

Dear Dean Merritt:

After reviewing the Peer Review Team's Visit Report, the Maintenance of Accreditation Committee concurs with the Team's recommendation that the maintenance review of the undergraduate and master's degree programs in business offered by Indiana State University be continued for an additional year. The Sixth Year Review will be completed prior to March 1, 2011. **A Sixth Year Review does not change the current accredited status of your degree programs in business.**

As noted in the Maintenance Visit Report, the Sixth Year Review will allow additional time to address the following educational quality issues and expectations for resolution (accreditation-related standards are specified within parentheses):

1. While examples of strategic priorities were documented, there did not appear to be a clearly articulated and documented strategic management process. During the coming year, the Scott College of Business should consider developing an explicit strategic plan, consistent with the College and University missions. It is important to document the process involved to promote efficient and consistent communication across all stakeholders (Standard 4: Continuous Improvement and Standard 5: Financial Resources).
2. Definitions for the establishment and maintenance of AQ and PQ faculty are weak. The College should consider strengthening and clarifying your definitions for AQ and PQ faculty. Particular attention should be given to maintenance requirements of AQ and PQ classifications assuring that faculty have clear guidance regarding their professional activities (Standard 2: Intellectual Contributions and Standard 10: Faculty Qualifications).
3. The College of Business' Assurance of Learning (AoL) processes for both the undergraduate and master level programs did not appear to be fully developed and documented. The Peer Review Team noted that the College's assessment activities were not consolidated into an overall AoL process that was linked to the mission and strategic plan. In the year ahead, the College should consider refining and documenting its AoL processes and document programmatic and curricular changes that were implemented based on measurement outcomes (Assurance of Learning Standards 15, 16 and 18).

Successful resolution of the issues above must be completed before accreditation can be extended. Complete description of each Standard, along with interpretive information, can be found on the AACSB International website (<http://www.aacsb.edu/accreditation/standards.asp>).

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A Sixth Year Review Team will be appointed to facilitate the accreditation maintenance review during this additional year. The Maintenance of Accreditation Committee proposes for your approval Dean Robert Scherer of Cleveland State University as the chair and Dean Fatima Barros of Universidade Catolica Portuguesa as the second member of your Sixth Year Review Team. Please note that the policy for sixth year reviews requires that your institution be assessed an annual fee of \$4,200 in the 2010-2011 academic year.

Please submit an electronic response to the specific concerns cited above to each Sixth Year Review Team member and to the Committee Chair (via email attachment to mac@aacsb.edu) no later than January 15, 2011. The Sixth Year Review Team will review the response and make a determination as to whether an on-site review will be required.

The Maintenance of Accreditation Committee and the AACSB International staff wish to be of assistance for clarification of process issues. Should you have questions, please contact Jane Lawler, Manager, Accreditation Services, jane@aacsb.edu or (813) 769-6512.

Sincerely,



Robert Reid
Chair, Maintenance of Accreditation Committee

c: Peer Review Team
Robert Scherer, Business Chair and Proposed Sixth Year Review Team Chair
William Tallon, Business Member
H. James Williams, Business Member
Fatima Barros, Proposed 6th Year Review Team Member